



*special projects division*

January 8, 2001

ALLIED PROJECTS LTD.  
#4, 6923 Farrell Road SE  
Calgary, AB T2H 0T3

**Re: eatons Downtown (Calgary)**

The Calgary eatons store re-opened on November 25, 2000 and was considered a very successful project by the Owner - Sears Canada Inc. and by PCL-Maxam, A Joint Venture. The work was completed under some very challenging conditions including a very aggressive schedule, incomplete drawings, material delays and numerous last-minute changes. Nonetheless, the project was completed in record time and stands as a landmark within the Calgary retail market, which we can all be proud of.

The project success is largely due to the efforts of superior subtrades such as Allied Projects. PCL-Maxam would like to take this opportunity to thank your office and field staff for the hard work and commitment demonstrated over the course of this project. Allied Projects was instrumental in the success of the project, assisting with electrical budgeting and design recommendations and providing excellent field installation under the dedicated supervision of Mario Savoia.

Once again, many thanks and we look forward to working together on future projects.

Sincerely,

**PCL-MAXAM, A JOINT VENTURE**

A handwritten signature in black ink, appearing to read 'Ralph Herten'.

Ralph Herten, P. Eng.  
Project Manager

RH:crl

cc PCL-Maxam, A Joint Venture

Mr. N. McLennan

**PCL MAXAM, A JOINT VENTURE.**

A JOINT VENTURE OF PCL CONSTRUCTION MANAGEMENT INC. & MAXAM CONTRACTING LTD.  
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